FY 2025

$4.74 B

Net Sales

$1.33 B

Operating Earnings

36 Manufacturing Facilities

15 in the United States

13,000

Employees

22.1%

Operating Income (OI) Margin
(before financial services)

2.3%

Dividend Yield*

$20.9 B

Market Cap*

*As of July 24, 2026

Serving serious professionals, our mission is to provide the most valued productivity solutions in the world

INVESTMENT RATIONALE

- Executing on a **defined and coherent strategy**
- **Exceptional brand loyalty** and value proposition
- Steadfast commitment to **Snap-on Value Creation** and clear runways for improvement
- Attractive **dividend yield**
- Targeting mid-single-digit **sales gains** driven by multiple runways for growth
- Proven operating income **margin expansion**
- **Leveraging technology** to address increasing complexity of critical work

Percent of 2025 Revenue

Snap-on Tools Group	Repair Systems & Information Group	Commercial & Industrial Group	Financial Services
34%	33%	26%	7%

Runways for Improvement

Safety: We believe strongly in workplace safety

Quality: We serve serious professionals who demand superior quality

Customer Connection: We connect with our customers to meet the needs of the rapidly changing workplace

Innovation: We translate insights gained into productivity solutions that make essential tasks easier

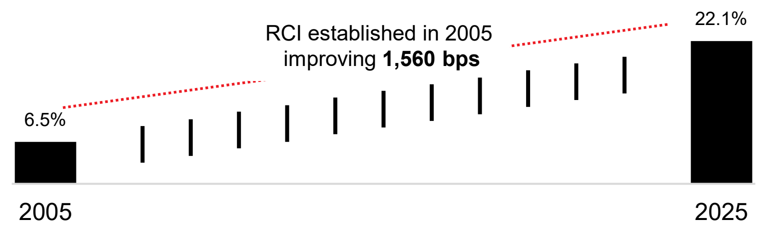
Rapid Continuous Improvement: We apply a structured set of tools to eliminate waste and improve operations

Runways for Growth

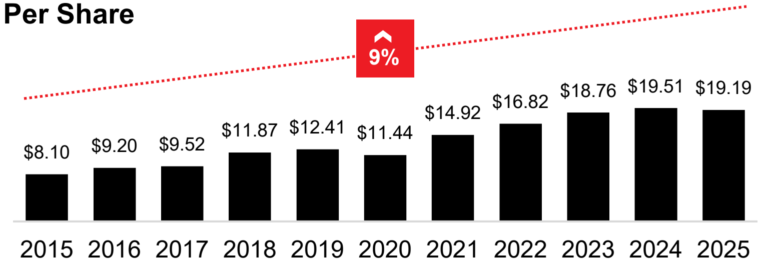
- **Extend** to critical industries
- **Build** in emerging markets
- **Enhance** the franchise network
- **Expand** with repair shop owners and managers

SNA
LISTED
NYSE

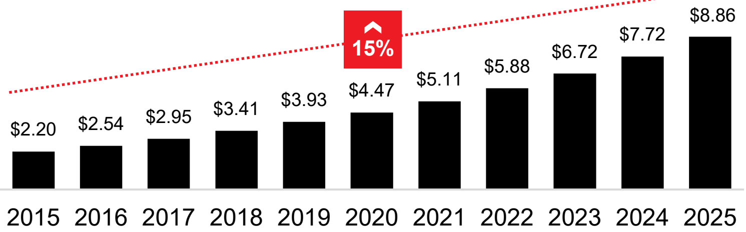
Operating (OI) Margin
before Financial Services (%)



Diluted Earnings Per Share



Dividends Per Share



Our principal value-creating mechanism is to observe work, translating the insights gained into creative solutions that make essential tasks easier.

01 Create value by providing solutions to match the task

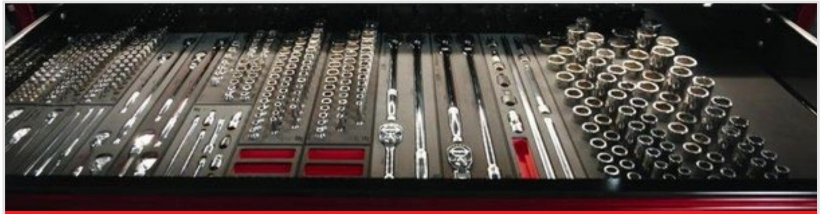
02 Engage people through Kaizen

03 Enhance them with new technologies to ease the way forward

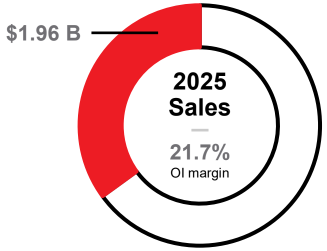
04 Enable people through training

05 Enlist them through celebration

RAPID CONTINUOUS IMPROVEMENT — KAIZEN — TECHNOLOGY — TRAINING — CELEBRATION — PEOPLE — RCI



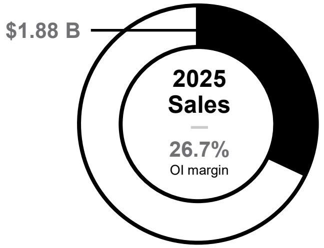
Snap-on Tools Group



Primarily serving vehicle service and repair technicians through the company's multinational franchised mobile tool distribution channel.

Customer Snapshot In the U.S., our 3,400 vans visit ~250,000 vehicle repair shops and directly interact with almost 1 million technicians; 1,300 vans serve markets outside the U.S.

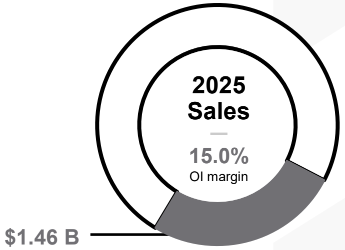
Repair Systems & Information Group



Providing technology and equipment solutions for owners and managers of independent repair shops and OEM dealerships worldwide through direct and distributor channels.

Customer Snapshot Over 700,000 North American and European repair shops; repair networks in emerging markets growing rapidly

Commercial & Industrial Group



Productivity solutions for critical industries where penalties for failure are high including customers in aerospace, natural resources, government, military, and power generation.

Customer Snapshot Companies and professionals focused on critical tasks with large and expanding vertical end markets; 48% of revenues are outside North America

Cautionary Statement

Information included in this presentation may contain statements, including earnings projections, that are forward-looking in nature and, accordingly, are subject to risks and uncertainties regarding Snap-on's expected results. Statements made that (i) are in the future tense; (ii) include the words "expects," "anticipates," "intends," "approximates," "plans," "targets," "estimates," "believes," or similar words that reference Snap-on or its management; (iii) are specifically identified as forward-looking; or (iv) describe Snap-on's or management's future outlook, plans, estimates, objectives or goals, are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. The company's actual results may differ materially from those described or contemplated in the forward-looking statements. Factors that may cause the company's actual results to differ materially from those contained in the forward-looking statements include those found in the company's reports filed with the Securities and Exchange Commission, including the information under the "Safe Harbor" and "Risk Factors" headings in its Annual Report on Form 10-K for the fiscal year ended January 3, 2026, which is incorporated herein by reference. Snap-on disclaims any responsibility to update any forward-looking statement provided during this presentation, except as required by law.

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